Do I need clearance? Serving as the library liaison to USSTRATCOM Fellows

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DO I NEED CLEARANCE?

Serving as the library liaison to USSTRATCOM Fellows

Heidi Blackburn hblackburn@unomaha.edu
University of Nebraska at Omaha Criss Library
• 13-week graduate education-level leader development program for USSTRATCOM civilian employees

• Housed full time in UNO’s College of Business Administration Strategic Leadership Laboratory

• Projects geared at increasing core competencies related to diverse issues of National Security

• Clearance not required
AND HOW CAN THE LIBRARY HELP...?

Publishable Manuscript

- Countering CBRN (Chemical, Biological, Radiological, Nuclear)
- Anticipating threats to National Security
- Interpreting existing cyber and space law
- Coordinating responses to chemical and biological attacks
- Assessing the threats from transnational Violent Extremist Organizations (VEO) and identifying vulnerabilities in cyber infrastructure

Meeting the Fellows
SENSITIVE TOPICS AND STARBUCKS

Group Orientation

- 1-hour library orientation
  - Library accounts set up
  - ILL accounts set up
  - USSTRATCOM LibGuide reviewed
  - Where to publish research
- 30-minute library tour including study spaces, Research Help desk
- Making a research game plan
  - Many Fellows had never done research at the grad level or had only used a card catalog many years before!

Individual Help

- Met with 2 Fellows individually and 2 as a pair for in-depth research guidance (to date)
- Official gov’t terminology < Database terminology
  - REVOLUTIONARY MOVEMENTS
  - RESISTANCE MOVEMENTS
  - JIHAD
  - JIHADISM
  - MARTYRS
  - MARTYRDOM
  - POLITICAL PROTEST
  - IDEOLOGY
  - COUNTERTERRORISM
“Deterrence”

“According to DoD doctrine, deterrence is “the prevention of action by the existence of a credible threat of unacceptable counteraction and/or the belief that the cost of action outweighs the perceived benefits.” The critical elements are, of course, clear, preventable, credible, belief, and unacceptable counteraction.”

“Deterrence is aimed at preventing an actor from taking a particular action. And while not all elements of prevention are deterrence, many are. So even efforts to disrupt acquisition of threatening capabilities... can deterrence if the disruptive action is understood, exercised consistently, and the acquire believes that it will be exercised again in the future. In other words: Is it credible and believable? What is the cost to pay that outweighs the benefit in this context?”
THANKS FOR COMING!

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